



Department
for Transport

From the Secretary of State
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Government reports on Network Rail: publication of terms of reference

At the Transport Committee hearing on 20 July I made a commitment to ensure publication of the terms of reference for the three ongoing reports on Network Rail and the rail enhancements programme.

The terms of reference for the Bowe Review and Shaw Report are already available in the libraries of both Houses and online:

- Shaw Report: <https://www.gov.uk/government/publications/shaw-report-terms-of-reference>
- Bowe Review: <http://qna.files.parliament.uk/qna-attachments/387117%5Coriginal%5C005190%20-%20Greenwood.attachment.pdf>

The terms of reference for the CP5 Enhancements Re-Planning Exercise are set out below.

A copy of this letter with its Annex has been placed in the libraries of both Houses.

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Annex A: CP5 Enhancements Re-planning Exercise Draft Terms of Reference

Secretary of State Commission to Sir Peter Hendy

The Secretary of State has asked Sir Peter Hendy, as the new chair of Network Rail, to report to him this autumn with a proposal for re-planning the CP5 enhancements in a way that is efficient, deliverable and affordable. This work is for Network Rail to lead, engaging with the Department for Transport (DfT) as appropriate.

Purpose

The purpose of this exercise is to re-plan the delivery of CP5 enhancements so that:

- the work planned is deliverable within the resources available to NR and its supply chain in any given financial year;
- maximum value is gained through finding the most efficient means of delivery;
- the cost for delivery within 2014-19 does not exceed the original funding assumptions for enhancements;
- work that cannot be afforded, or is not deliverable, between 2014 and 2019 is profiled for delivery beyond 2019, pending availability of funding; and,
- work is prioritised taking particular account of interfaces with other infrastructure programmes and the need to deliver the required passenger and freight benefits, franchise or rolling stock commitments

Lessons from the Bowe Review, the work of the Brinded Sub-Committee and the Office of Rail and Road's investigation into Network Rail's delivery of enhancements should be incorporated into the re-planning process.

Scope

All CP5 enhancements projects and programmes are in scope for this review, including those included in the Investment Framework and ring-fenced funds.

Guiding principles and assumptions:

- This is a commission by the Secretary of State of Sir Peter Hendy as Network Rail chair. DfT will be engaged in this exercise as appropriate.
- During the re-plan both organisations will be required to share information freely and quickly among the project team (subject to specific confidentiality constraints), and to be open and honest about any limitations and uncertainties inherent in the information.
- Network Rail will be accountable for providing assured cost and schedule data for the re-plan, which can be relied upon.
- The re-plan should be driven as far as possible by increased efficiency and innovation.
- The re-plan will not jeopardise the safety and sustainability of the railway.