TAVETA INVESTMENTS LIMITED

MEETING OF THE BOARD OF DIRECTORS

Present:    Lord Grabiner (Chairman)
           Sir Philip Green
           Baroness Brady
           Brett Palos
           Ian Grabiner
           Paul Budge
           Siobhan Forey
           Chris Harris
           David Shepherd

In attendance:  Adam Goldman (Secretary)
                Brandon Green

BOARD MINUTES

Minutes of the board meeting held on 30 October 2014 were approved.

ACTION POINTS ARISING

- Show breakdown of cost increases / CAPEX split between Topshop/Topman,
  Bhs and “the rest” going forwards.

CHIEF EXECUTIVE OFFICER’S REVIEW
sales were down 1.8% on last year but up 22% online, giving a total LFL sales position of +0.8%.

Bhs had tabled full year equivalent cost savings of £6m and were planning to reduce central headcount by 100 (out of 592). Sir Philip requested that the breakdown be split between Topshop/Topman, Bhs and “the rest” going forwards.
Bhs EBIT was forecast to reduce its loss from £(79.2)m to £(76.8)m.
Mr Budge reported that the proposed disposal of the Bhs store in West Ealing was not proceeding. So CAPEX remained essentially unchanged due to this and reduced EBIT forecast. However, disposals of Bhs Colchester and Reading, were going ahead as planned.

FINANCE DIRECTOR'S REVIEW

ANY OTHER BUSINESS

Bhs
Sir Philip reported that there had been several serious expressions of interest from third parties in a possible purchase of the Bhs business. Discussions with each of these were ongoing.

Pensions
Project Thor was ongoing, with the trustees implementing a derisked investment strategy.

CLOSE OF MEETING

There being no further business, the meeting closed.