



# Work and Pensions Committee Business, Energy and Industrial Strategy Committee

House of Commons, London, SW1A 0AA

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From the Chairs

14 February 2018

Dear Zafar,

## **Carillion evidence session**

Thank you for your evidence on the collapse of Carillion in Parliament on Tuesday 6 February 2018.

In addition to any points you may wish to raise regarding the transcript, as we have previously requested, we would be grateful if you could respond to a few further questions:

1. Can you please confirm the terms and amount of your pay-off upon your termination in September 2017? Was there, for example, a non-disclosure agreement attached to it?
2. When pressed in evidence, you put forward as a reason for your dismissal from the company that your September update on the ongoing financial position of the company had “spooked” the board (Q314). Might you please provide us with a copy of that final update? And if you would like to add anything else about the circumstances of your departure, please do so.
3. In Q279 and Q282 you said that Carillion was the preferred bidder for some contracts which provided a “good pipeline of opportunities”. What please were those contracts and what was their anticipated value?
4. Was the contracts review your idea (Q297), Richard Howson’s (Q476) or someone else’s?
5. In Q306 you explained how Carillion had been let down by its supply chain failing to perform, though in Q310 you note that these problems are typical of construction contracts. Could you please elaborate on the specific supply chain difficulties faced by Carillion in 2017 and the extent to which they could or should have been foreseen?

We would appreciate your response by Wednesday 21 February, ahead of the next scheduled evidence session with KPMG and TPR.

Thank you in anticipation,

**Rt Hon Frank Field MP**  
Chair, Work and Pensions Committee

**Rachel Reeves MP**  
Chair, Business, Energy and Industrial  
Strategy Committee