



Work and Pensions Committee Business, Energy and Industrial Strategy Committee

House of Commons | London | SW1A 0AA

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From the Chairs

February 2018

Dear Richard

Carillion evidence session

Thank you for the evidence you gave to us on 6 February 2018. Having reviewed the transcript, we would like to ask a few further follow-up questions:

- 1) In Q464-466 you told us that you disposed of your shares in the company on retirement.
 - a. How many shares did you own?
 - b. What was their value on sale?
 - c. When did you formally retire and when did you sell your shares?
- 2) You told us (Q468) that the company was “healthy” when you left at the end of 2016. What is your assessment of what happened in the interim to result in the company becoming insolvent in a year?
- 3) Did you continue to provide advice to former colleagues in any capacity after your retirement?
- 4) You told us in Q487 that the purchase of Alfred McAlpine added “£650 million of goodwill to the business”. Alfred McAlpine held net liabilities of £50 million at that point.
 - a. What value did Carillion see in the purchase of a company with no net assets?
 - b. Carillion’s annual report and accounts from 2008 suggests you were hoping to achieve cost savings of £100 million as a result of the purchase. Were those achieved?

We look forward to hearing from you.

Best Wishes

Rt Hon Frank Field MP
Chair, Work and Pensions Committee

Rachel Reeves MP
Chair, Business, Energy and
Industrial Strategy Committee