



Work and Pensions Committee  
Business, Energy and Industrial Strategy  
Committee

House of Commons, London, SW1A 0AA

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Mr D Chapman  
Official Receiver and Liquidator  
2<sup>nd</sup> Floor, 4 Abbey Orchard Street  
London, SW1H 2HT

6 June 2018

Dear David

***PwC conflicts of interest***

As you know, PwC conducted a wide variety of work for Carillion, its subsidiaries, its pension schemes and for Government on its contracts with Carillion in the years before the collapse of the company. For example, PwC's work for the Carillion group included audit of Alfred McAlpine and EAGA, pensions consulting advice on managing liabilities, secondments of staff into Carillion to work on internal audit, finance and mergers and acquisitions, and due diligence services in connection to divestments and acquisitions.<sup>1</sup>

We would be grateful if you could please clarify:

- 1. What actions you have taken to manage conflicts of interest between PwC's work as Special Managers and its previous work relating to Carillion?***
- 2. What role does PwC have in the collection of evidence regarding the actions of the former directors of Carillion?***
- 3. What steps has the OR taken to ensure that PwC's conflicts of interest do not jeopardise any potential disqualification action against former directors of Carillion?***
- 4. Has the IS considered hiring a second firm to support its work investigating possible action against former Carillion directors?***
- 5. The NAO report states that PwC are charging a 20% premium on services provided post liquidation. Did the OR sign off on that decision and what is the reason for that premium?***

Best wishes and we look forward to hearing from you,

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<sup>1</sup> [Letter from Margaret Cole to the Chairs](#), 2 February 2018

**Rt Hon Frank Field MP**  
Chair, Work and Pensions Committee

**Rachel Reeves MP**  
Chair, Business, Energy and  
Industrial Strategy Committee