

# **Treasury Sub-Committee: Formal Minutes 2017–19**

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**Monday 4 December 2017**

Members present:

John Mann in the chair

Rushanara Ali  
Kit Malthouse

Wes Streeting

## ***1. Future programme***

The Committee considered this matter.

## ***2. HMRC Transformation Programme***

Jon Thompson, Permanent Secretary, HM Revenue and Customs, Nick Lodge, Director General (Transformation), HM Revenue and Customs, and Joanna Rowland, Transformation Director, HM Revenue and Customs gave oral evidence.

[Adjourned till Monday 18 December at 4.00 p.m.]

**Monday 18 December 2017**

Members present:

John Mann in the chair

Stewart Hosie  
Kit Malthouse

Nicky Morgan

***1. Future programme***

The Committee considered this matter.

***2. HMRC Transformation Programme***

*Ordered*, That John Mann have leave to visit HM Revenue and Customs, Nottingham, in a representative capacity for the purposes of the Sub-Committee's inquiry into the HMRC Transformation Programme.

***3. The work of the Crown Estate***

Alison Nimmo CBE, Chief Executive, Crown Estate, and Paul Clark, Chief Investment Officer, Crown Estate gave oral evidence.

[Adjourned till Monday 15 January at 4.00 p.m.]

**Monday 15 January 2018**

Members present:

John Mann, in the Chair

Rushanara Ali  
Alison McGovern

Wes Streeting

***1. Work of the Financial Ombudsman Service***

*Ordered*, That the written evidence relating to *the Work of the Financial Ombudsman Service* submitted by the Financial Ombudsman Service (FOS0001) be reported to the House for publication on the internet.

*Ordered*, That John Mann have leave to visit the Financial Ombudsman Service, London, in a representative capacity for the purposes of the Sub-Committee's inquiry into the Work of the Financial Ombudsman Service.

Caroline Wayman, Chief Ombudsman & Chief Executive, Financial Ombudsman Service and Annette Lovell, Director of Engagement, Financial Ombudsman Service gave oral evidence.

[Adjourned till Monday 5 February at 4.00 p.m.]

**Monday 5 February 2018**

Members present:

John Mann, in the Chair

Rushanara Ali

Catherine McKinnell

***1. Work of the Financial Ombudsman Service***

*Ordered*, That the written evidence relating to *Work of the Financial Ombudsman Service* submitted by the Financial Ombudsman Service be reported to the House for publication on the internet.

***2. Work of the Crown Estate***

*Ordered*, That the written evidence relating to *Work of the Crown Estate* submitted by the Crown Estate be reported to the House for publication on the internet.

***3. Work of the Money Advice Service***

*Ordered*, That the written evidence relating to *Work of the Money Advice Service* submitted by the Money Advice Service be reported to the House for publication on the internet.

Charles Counsell, Chief Executive, Money Advice Service, David Haigh, UK Financial Capability Director, Money Advice Service, and Andy Briscoe, Chair, Money Advice Service gave oral evidence.

[Adjourned till Monday 26 March at 4.00 p.m.]

## **Thursday 22 February 2018**

*John Mann visited HM Revenue and Customs, Nottingham, in a representative capacity, in accordance with the Sub-Committee's decision of 18 December 2017.*

## **Tuesday 28 February 2018**

*John Mann visited the Financial Ombudsman Service, London, in a representative capacity, in accordance with the Sub-Committee's decision of 15 January.*

## **Monday 26 March 2018**

Members present:

John Mann, in the Chair

Rushanara Ali

Mr Simon Clarke

### ***1. Forward Programme***

The Committee considered this matter.

### ***2. Work of UKGI and UKFI***

James Leigh-Pemberton, Chairman of UKFI, Mark Russell, Chief Executive of UKGI, and Justin Manson, Director of UKGI gave oral evidence.

[Adjourned till Tuesday 17 April at 09.15 a.m.]

**Tuesday 17 April 2018**

Members present:

John Mann, in the Chair

Rushanara Ali  
Stewart Hosie  
Mr Alister Jack

Alison McGovern  
Nicky Morgan

***1. Tax avoidance and evasion***

David Richardson, Interim Director General, Customer Strategy and Tax Design, HM Revenue and Customs, and Esther Wallington, Chief People Officer, HM Revenue and Customs gave oral evidence.

[Adjourned till Monday 21 May at 4.00 p.m]

**Monday 21 May 2018**

Members present:

John Mann, in the Chair

Mr Simon Clarke  
Charlie Elphicke

Stewart Hosie  
Wes Streeting

***1. The Work of National Savings and Investments***

Ian Ackerley, Chief Executive, National Savings & Investments, Sarah Tebbutt, Acting Director of Risk, National Savings & Investments, and Chloe Bowes, Acting Director of Finance, National Savings & Investments gave oral evidence.

[Adjourned till Monday 18 June at 4.00 p.m.]

**Monday 18 June 2018**

Members present:

John Mann, in the Chair

Rushanara Ali  
Mr Simon Clarke

Charlie Elphicke

***1. The work of National Savings and Investments***

*Ordered*, that the written evidence relating *the work of National Savings and Investments* by NS&I be reported to the House for publication on the internet.

***2. The Conduct of tax enquiries and resolution of tax disputes***

*Ordered*, That the following written evidence relating to *The Conduct of tax enquiries and resolution of tax disputes* be reported to the House for publication on the internet:

HMRC (TRE0195)

Keith Gordon (TRE0145)

Victoria Todd, Senior Technical Manager, Low Incomes Tax Reform Group, Paula Ruffell, Tax Investigations and Disputes Senior Manager, Grant Thornton UK LLP and Keith Gordon, Barrister, Temple Tax Chambers gave evidence.

[Adjourned till Monday 10 December at 1 p.m.]