



House of Commons
Select Committee on Public
Administration

Formal Minutes

Session 2010-11

Proceedings of the Committee

THURSDAY 15 JULY

Members present:

Mr Bernard Jenkin, in the Chair¹

Kevin Brennan
Nick de Bois
Michael Dugher
Charlie Elphicke

Paul Flynn
Robert Halfon
Mr Charles Walker

1. Declaration of interests

Members declared their interests, in accordance with the Resolution of the House of 13 July 1992 (see Appendix).

2. Committee working methods

The Committee considered this matter.

Ordered, That the public be admitted during the examination of witnesses unless the Committee orders otherwise.

Resolved, That witnesses who submit written evidence to the Committee are authorised to publish it on their own account in accordance with Standing Order No. 135, subject always to the discretion of the Chair or where the Committee orders otherwise.

Resolved, That the Committee approves the use of electronic equipment by Members during public and private meetings, provided that they are used in accordance with the rules and customs of the House.

Resolved, That the Committee shall not consider individual cases.

3. Future programme

The Committee considered this matter.

Resolved, That the Committee inquire into the compensation of civil servants.

[Adjourned till Tuesday 27 July at 10.00 a.m.]

¹ Mr Jenkin was elected as the Chair of the Committee on 9 June 2010, in accordance with Standing Order No. 122B (see House of Commons Votes and Proceedings, 10 June 2010).

TUESDAY 27 JULY

Members present:

Mr Bernard Jenkin, in the Chair

Kevin Brennan
Nick de Bois
Michael Dugher

Charlie Elphicke
Robert Halfon
Greg Mulholland

1. Declaration of interests

Greg Mulholland declared his interests, in accordance with the Resolution of the House of 13 July 1992, as nil.

2. Consideration of Public Petition

The Committee considered the petition to the House from the people of Croydon regarding public sector jobs in Croydon (presented 30 March 2010).

3. Estimates memoranda 2010-11

Ordered, That the Estimate Memoranda 2010-11 for the Cabinet Office: Superannuation, the Charity Commission, and the UK Statistics Authority, be reported to the House for publication on the internet.

4. Specialist Advisers

Ordered, That Mr Chris Donnelly be appointed a Specialist Adviser to assist the Committee in its inquiry into *Who does UK Grand Strategy?*

5. Future programme

The Committee considered this matter.

Resolved, That the Committee inquire into *Who does UK Grand Strategy?* and *What Do Ministers Do?*

6. Civil Service Compensation Scheme/Work of the Cabinet Office

Ordered, That the following written evidence relating to *Civil Service Compensation Scheme/Work of the Cabinet Office* be reported to the House for publication on the internet:

CSCS 01 – Unite

Jonathan Baume, FDA, Paul Noon, Prospect and Hugh Lanning, PCS; Rt Hon Francis Maude

MP, Minister for the Cabinet Office, and Rt Hon Oliver Letwin MP, Minister of State, Cabinet Office, gave oral evidence.

[Adjourned till Thursday 7 September at 10.00 a.m.]

Formal Minute 03/2010–11

TUESDAY 7 SEPTEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois
Robert Halfon

Greg Mulholland
Mr Charles Walker

1. Future programme

The Committee considered this matter.

2. Who does UK Grand Strategy?

Ordered, That the following written evidence relating to Who does UK Grand Strategy? be reported to the House for publication on the internet:

GS 01 – Admiral Sir John Woodward GBE KCB
GS 02 – Rt Hon Oliver Letwin MP
GS 03 – Campaign Against Arms Trade
GS 04 – Jim Scopes
GS 05 – Cabinet Office
GS 06 – Institute for Government and Libra Advisory Group
GS 07 – Nick Birks
GS 08 – Dr Robin Niblett
GS 09 – Dr Paul Cornish
GS 10 – Professor G Prins
GS 11 – Cat I M Tully

[Adjourned till Thursday 9 September at 10.00 a.m.]

THURSDAY 9 SEPTEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Kevin Brennan
Nick de Bois
Charlie Elphicke

Paul Flynn
Greg Mulholland

1. Future programme

The Committee considered this matter.

Resolved, That the Committee inquire into *Smaller Government: Shrinking the Quango State*

2. Who does UK Grand Strategy?

Ordered, That the following written evidence relating to Who does UK Grand Strategy? be reported to the House for publication on the internet:

GS 12 – Professor Lindley-French

Professor Peter Hennessy, QMUL, Professor Hew Strachan, University of Oxford, and Professor Julian Lindley-French, University of Leiden, gave oral evidence.

[Adjourned till Tuesday 14 September at 11.30 a.m.]

TUESDAY 14 SEPTEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Kevin Brennan
Charlie Elphicke
Paul Flynn

Robert Halfon
Greg Mulholland
Mr Charles Walker

1. Future programme

The Committee considered this matter.

Resolved, That the Committee inquire into Equitable Life

2. Who does UK Grand Strategy?

Rt Hon William Hague MP, Foreign Secretary, and David Frost, Director of Strategy, FCO; Sir Peter Ricketts KCMG, National Security Adviser, Tom McKane, Director General of Strategy, MoD, and Robert Hannigan, Director General, Defence and Intelligence, FCO, gave oral evidence.

[Adjourned till Thursday 16 September at 9.15 a.m.]

THURSDAY 14 SEPTEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Kevin Brennan

Robert Halfon

Nick de Bois

Mr Charles Walker

Charlie Elphicke

1. Future programme

The Committee considered this matter.

2. Who does UK Grand Strategy?

Lieutenant General Sir Robert Fry KCB (rtd), and Commodore Steven Jermy RN (rtd); Air Chief Marshal Sir Jock Stirrup GCB AFC ADC RAF, Chief of Defence Staff; and Baroness Neville-Jones DCMG, Minister of State for Security, Home Office, and William Nye, Director, National Security Secretariat, Cabinet Office, gave oral evidence.

[Adjourned till Tuesday 12 October at 10.30 a.m.]

TUESDAY 12 OCTOBER

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois
Charlie Elphicke
Paul Flynn

Robert Halfon
Mr Charles Walker

1. Government Response to the Committee's Eighth and Ninth Reports of Session 2009-10: Goats and Tsars: Ministerial and other appointments from outside Parliament and Too Many Ministers?

Draft Report (*Government Response to the Committee's Eighth and Ninth Reports of Session 2009-10: Goats and Tsars: Ministerial and other appointments from outside Parliament and Too Many Ministers?*), proposed by the Chairman, brought up and read.

The Draft Report was agreed to: the Formal Minutes relating to the consideration of the Report are published in the Second Report from the Committee, HC 150.

2. Equitable Life

Ordered, That the following written evidence relating to *Equitable Life* be reported to the House for publication on the internet:

EQL 01 – Sir John Chadwick
EQL 02 – Parliamentary and Health Service Ombudsman
EQL 03 – Equitable Life Assurance Society
EQL 04 – Equitable Members Action Group
EQL 05 – Mark Hoban MP, Financial Secretary, HM Treasury
EQL 07 – Equitable Life Trapped Annuitants

3. Smaller Government: What do Ministers do?

Ordered, That the following written evidence relating to *Smaller Government: What do Ministers do?* be reported to the House for publication on the internet:

MIN 01 – Regulatory Policy Institute's Better Government Programme
MIN 02 – Matthew Flinders and Anika Gauja
MIN 03 – Campaign for Arms Trade
MIN 04 – Peter Riddell
MIN 05 – Professor Kevin Theakston

[Adjourned till this day at 7.00 p.m.]

TUESDAY 12 OCTOBER

Members present:

Mr Bernard Jenkin, in the Chair

Paul Flynn
Robert Halfon

Mr Charles Walker

1. Who does UK National Strategy?

Draft Report (*Who does UK National Strategy?*), proposed by the Chairman, brought up and read.

The Draft Report was agreed to: the Formal Minutes relating to the consideration of the Report are published in the First Report from the Committee, HC 435.

Ordered, That the following written evidence relating to *Who does UK National Strategy?* be reported to the House for publication on the internet:

Clerk's note on National Strategy seminar, 7 September

[Adjourned till Thursday 14 October at 9.00 a.m.]

THURSDAY 14 OCTOBER

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois
Kevin Brennan
Charlie Elphicke
Paul Flynn

Robert Halfon
Greg Mulholland
Mr Charles Walker

1. Equitable Life

Ann Abraham, Parliamentary and Health Service Ombudsman, and Iain Ogilvie, former Investigation Manager, Office of the Parliamentary and Health Service Ombudsman; Sir John Chadwick; and Mark Hoban MP, Financial Secretary, and Giles Thomson, Head of Equitable life Team, HM Treasury, gave oral evidence.

Draft Report (*Equitable Life*), proposed by the Chairman, brought up and read.

The Draft Report was agreed to: the Formal Minutes relating to the consideration of the Report are published in the Third Report from the Committee, HC 485.

[Adjourned till Tuesday 19 October at 10.00 a.m.]

TUESDAY 19 OCTOBER

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois
Robert Halfon

Greg Mulholland
Mr Charles Walker

1. Smaller Government: Shrinking the Quango State

Ordered, That the following written evidence relating to *Smaller Government: Shrinking the Quango State* be reported to the House for publication on the internet:

QGO 01 - Institute for Government

QGO 02 - Professor Matthew Flinders, Department of Politics, University of Sheffield

QGO 03 - Christopher N. Banks CBE

QGO 04 - Karamjit Singh CBE, the Social Fund Commissioner

QGO 05 - The Appointments Commission

QGO 06 - BDO LLP

QGO 07 - PCS

2. Smaller Government: What do Ministers do?

Tony Baldry MP, Chris Mullin, and Rt Hon the Lord Rooker, gave oral evidence.

[Adjourned till Thursday 28 October at 9.00 a.m.]

THURSDAY 28 OCTOBER

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois
Paul Flynn

Robert Halfon
Greg Mulholland

1. Work of the Cabinet Office

Sir Gus O'Donnell KCB, Secretary to the Cabinet and Head of the Home Civil Service, and Ian Watmore, Chief Operating Officer, Efficiency and Reform Team, Cabinet Office, gave oral evidence.

[Adjourned till Wednesday 3 November at 9.15 a.m.]

WEDNESDAY 3 NOVEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Charlie Elphicke
Robert Halfon

Greg Mulholland
Lindsay Roy

1. Declaration of interests

Lindsay Roy declared his interests, in accordance with the Resolution of the House of 13 July 1992, as follows: Member School Leaders Scotland (Past President), Executive Member of International Confederation of Principals, Trustee 'Front Page Campaign', Member Rotary Club Glenrothes, and Elder Church of Scotland

Charlie Elphicke declared an interest as a Director of Dover People's Port Trust Limited which is a charitable I&P company registered with the FSA.

2. Smaller Government: Shrinking the Quango State

Frances Done, Chair, Youth Justice Board for England and Wales, Rona Chester, Chief Operating Officer, Sport England, and Nick Gargan, Acting CEO, National Policing

Improvement Agency, gave oral evidence.

Rt Hon Francis Maude MP, Minister for the Cabinet Office, gave oral evidence.

[Adjourned till Tuesday 9 November at 10.00 a.m.]

TUESDAY 9 NOVEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois

Charlie Elphicke

Paul Flynn

Robert Halfon

David Heyes

Lindsay Roy

Mr Charles Walker

1. Declaration of interests

David Heyes declared his interests, in accordance with the Resolution of the House of 13 July 1992, as nil.

2. Smaller Government: Shrinking the Quango State

Ordered, That the following written evidence relating to *Smaller Government: Shrinking the Quango State* be reported to the House for publication on the internet:

QGO 08 – Campaign for Science and Engineering

QGO 09 - Prospect

Jonathan Baume, General Secretary, FDA, Dai Hudd, Deputy General Secretary, Prospect, Geoff Lewtas, Director of Bargaining, Equality and Policy Support, PCS and Charles Cochrane, Secretary, Council of Civil Service Unions, gave oral evidence.

Sir Ian Magee CB, Institute for Government, Professor Matthew Flinders, University of Sheffield and Professor Colin Talbot, Manchester Business School, gave oral evidence.

[Adjourned till Tuesday 16 November at 10.00 a.m.]

TUESDAY 16 NOVEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois
Paul Flynn
Robert Halfon

Greg Mulholland
Mr Charles Walker

1. Future programme

The Committee considered this matter.

2. Pre-appointment hearing for the dual post of First Civil Service Commissioner and Commissioner for Public Appointments

Sir David Normington KCB, Permanent Secretary, Home Office, gave oral evidence.

Draft Report (*Pre-appointment hearing for the dual post of First Civil Service Commissioner and Commissioner for Public Appointments*), proposed by the Chairman, brought up and read.

The Draft Report was agreed to: the Formal Minutes relating to the consideration of the Report are published in the Fourth Report from the Committee, HC 601.

[Adjourned till Tuesday 23 November at 10.00 a.m.]

TUESDAY 23 NOVEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Charlie Elphicke
Robert Halfon
David Heyes

Greg Mulholland
Lindsay Roy
Mr Charles Walker

1. Appointment of Specialist Advisers

Ordered, That Jerry Fishenden be appointed a Specialist Adviser to assist the Committee in its inquiry into IT.

Ordered, That Jon Davis and Catherine Haddon be appointed Specialist Advisers to assist the Committee in its inquiry into Good Governance and the Civil Service.

2. Future programme

The Committee considered this matter.

3. Smaller Government: What do Ministers Do?

Ordered, That the following written evidence relating to *Smaller Government: What do Ministers do?* be reported to the House for publication on the internet:

MIN 06 – Professor the Lord Norton, University of Hull

Lord Norton of Louth, University of Hull, Rt Hon Peter Riddell, Institute for Government, and Professor Robert Hazell, Constitution Unit, UCL, gave oral evidence.

4. Smaller Government: Shrinking the Quango State?

Ordered, That the following written evidence relating to *Smaller Government: Shrinking the Quango State* be reported to the House for publication on the internet:

QGO 10 - Tom Burkard, Centre for Policy Studies

Matthew Sinclair, Director, and John O’Connell, Research Director, Taxpayers’ Alliance, and Tom Burkard, Centre for Policy Studies, gave oral evidence.

[Adjourned till Tuesday 7 December at 10.00 a.m.]

TUESDAY 7 DECEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Charlie Elphicke
Paul Flynn
Robert Halfon

David Heyes
Greg Mulholland
Mr Charles Walker

1. Smaller Government: Shrinking the Quango State

Ordered, That the following written evidence relating to *Smaller Government: Shrinking the Quango state* be reported to the House for publication on the internet:

QGO 11 – Cabinet Office

QGO 12 – Colin Talbot

QGO 13 – Information Commissioners Office
QGO 14 – Letter from the Cabinet Secretary

2. Cabinet Office Winter Supplementary Estimate Memorandum

Ordered, That the Cabinet Office Winter Supplementary Estimate Memorandum be reported to the House for publication on the internet.

3. Visit to the Charity Commission

The Committee considered this matter.

4. Charity Sector Funding Arrangements

Resolved, That the Committee take evidence from the National Council Voluntary Organisations and Mr Nick Hurd MP, Minister for Civil Society.

5. Parliamentary Ombudsman

The Committee considered this matter.

6. Who does UK National Strategy?

The Committee considered this matter.

7. Smaller Government: What do Ministers Do?

Ordered, That the following written evidence relating to *Smaller Government: What do Ministers do?* be reported to the House for publication on the internet:

MIN 07 – Professor Hazell, Constitution Unit, UCL

Norman Baker MP and Mike Penning MP, Parliamentary Under-Secretaries of State, Department for Transport gave oral evidence.

William Rickett CB, former Director General, DECC and Dan Corry, former Special Adviser, gave oral evidence.

[Adjourned till Wednesday 15 December at 10.00 a.m.]

WEDNESDAY 15 DECEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois

David Heyes

Paul Flynn

Lindsay Roy

Robert Halfon

1. **Good Governance and Civil Service Reform**

The Committee considered this matter.

2. **Good Governance: Effective Use of IT**

The Committee considered this matter.

3. **Parliamentary Ombudsman**

The Committee considered this matter.

4. **Information Commissioner**

The Committee considered this matter.

5. **Who does UK National Strategy?**

The Committee considered this matter.

6. **Work of the First Civil Service Commissioner and Commissioner for Public Appointments.**

Rt Hon Dame Janet Paraskeva DBE and Dame Janet Gaymer QC gave oral evidence.

[Adjourned till Monday 20 December at 2.30 p.m.]

MONDAY 20 DECEMBER

Members present:

Mr Bernard Jenkin, in the Chair

Paul Flynn
David Heyes

Lindsay Roy

1. Smaller Government: Shrinking the Quango State

Draft Report (*Smaller Government: Shrinking the Quango State*), proposed by the Chairman, brought up and read.

The Draft Report was agreed to: the Formal Minutes relating to the consideration of the Report are published in the Fifth Report from the Committee, HC 537.

2. Future programme

The Committee considered this matter.

[Adjourned till Wednesday 12 January at 10.00 p.m.]

WEDNESDAY 12 JANUARY 2011

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois
Charlie Elphicke
Paul Flynn
Robert Halfon

Greg Mulholland
Lindsay Roy
Mr Charles Walker

1. Questions to Cabinet Office for oral answer

The Committee considered this matter.

2. Minister for the Cabinet Office

The Committee considered this matter.

3. Information Commissioners' Office

The Committee considered this matter.

4. Smaller Government : Shrinking the Quango State

Ordered, in paragraph 86 of the Committee's Fifth Report of the Session 2010-11 "Smaller Government: Shrinking the Quango State" to leave out the word "Ofqual" and insert "the QCA"; and that a corrigendum to the Report be issued to that effect.

5. Departmental Business Plans and Implementation of the Government's reform agenda.

Rt Hon Oliver Letwin MP, Minister for Government Policy, Cabinet Office gave oral evidence.

[Adjourned till Tuesday 18 January at 10.00 a.m.]

TUESDAY 18 JANUARY 2011

Members present:

Mr Bernard Jenkin, in the Chair

Charlie Elphicke

Paul Flynn

Robert Halfon

David Heyes

Lindsay Roy

Mr Charles Walker

1. Future Programme

The Committee considered this matter.

2. Funding of the Voluntary Sector

The Committee considered this matter.

Thomas Hughes-Hallett, Chief Executive, Marie Curie Cancer Care and Sir Stuart Etherington, Chief Executive, National Council for Voluntary Organisations gave oral evidence.

[Adjourned till Tuesday 25 January at 10.00 a.m.]

TUESDAY 25 JANUARY 2011

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois	Greg Mulholland
Charlie Elphicke	Lindsay Roy
David Heyes	Mr Charles Walker
Kelvin Hopkins	

1. Declaration of Interests

Kelvin Hopkins declared his interests, in accordance with the Resolution of the House of 13 July 1992, as follows: membership of GMB union, membership of CWU union, non-pecuniary interest as a trustee of Mary Seacole Housing Association Ltd. and a non-pecuniary interest as a director of Eastern Training Ltd.

2. Future Programme

The Committee considered this matter.

3. Who does UK National Strategy?

Draft Report (*Who does UK National Strategy? Further Report with the Government Response to the Committee's First Report of Session 2010-11*), proposed by the Chairman, brought up and read.

The Draft Report was agreed to: the Formal Minutes relating to the consideration of the Report are published in the Sixth Report from the Committee, HC 713.

4. Good Governance and Civil Service Reform

The Committee considered this matter.

Ordered, That the following written evidence relating to Good Governance and Civil Service Reform be reported to the House for publication on the internet:

GG 01	Matthew Cocks, Independent Adviser on Regulatory Reform
GG 02	Regulatory Policy Institute
GG 03	Chartered Institute of Personnel and Development
GG 04	Professor Christopher Hood and Dr Martin Lodge
GG 05	Martin Stanley
GG 06	Institute for Government
GG 07	Yougov
GG 08	Chartered Institute of Public Finance and Accountancy
GG 09	NewBridge Partners
GG 10	Association of Chartered Certified Accountants
GG 11	Professor Matthew Flinders

- GG 12 Project Management Institute
- GG 13 Reform
- GG 14 Professor David Richards and Professor Martin Smith

Professor Christopher Hood, Dr Martin Lodge and Professor Martin Smith gave oral evidence.

Andrew Haldenby, Professor Andrew Kakabadse and Julian McCrae gave oral evidence.

[Adjourned till Tuesday 1 February at 10.00 a.m.]

TUESDAY 01 FEBRUARY 2011

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois	Robert Halfon
Charlie Elphicke	Kelvin Hopkins
Paul Flynn	Greg Mulholland

1. Future Programme

The Committee considered this matter.

2. Good Governance: Use of IT

The Committee considered this matter.

Ordered, That the following written evidence relating to *Good Governance: Use of IT* be reported to the House for publication on the internet:

- IT01 Wingham Rowan
- IT 02 Anonymous
- IT 03 Martin Caxton
- IT 04 Bolton MBC
- IT 05 Charles Symons
- IT 06 David Moss
- IT 07 Bracknall Forest
- IT 08 Alex Stobart, Enterprising Scotland Limited
- IT 09 David Chasseels
- IT 10 Institute of Creative Technologies, De Montfort University, Leicester
- IT 11 Centre for Effective Dispute Resolution
- IT 12 Jonathan Murray
- IT 13 Michael Phythian
- IT 14 Andrew Hardie

IT 15 ThinkGov
IT 16 Dr Leonard Anderson
IT 17 Information Commissioner's Office
IT 18 Tony Collins
IT 19 Sirius
IT 20 City of Westminster
IT 21 Ministry of Defence
IT 22 Logica
IT 23 BSA
IT 24 Cloud Industry Forum
IT 25 Roger Marshall
IT 26 BCS
IT 27 Open Forum Europe
IT 28 Socitm
IT 29 Rupert Collins-White
IT 30 Hampshire Fire and Rescue Service
IT 31 Phillip Virgo
IT 32 Software Industry Research Board
IT 33 Royal Borough of Windsor and Maidenhead
IT 34 EURIM
IT 35 Hewlett Packard
IT 36 Williams Heath
IT 37 Erudine
IT 38 Open Source Consortium
IT 39 Intellect
IT 40 Gartner
IT 41 Public and Commercial Services Union
IT 42 The Dextrous Web
IT 43 McAfee
IT 44 Conservative Technology Forum
IT 45 Communications Management Association
IT46 Citrix
IT 47 Commercial Litigation Association
IT 48 Cisco
IT 49 Canon UK Ltd
IT 50 Institution of Engineering and Technology

3. *Good Governance and Civil Service Reform*

Ordered, That the following written evidence relating to Good Governance and Civil Service Reform be reported to the House for publication on the internet:

GG15 Professor Andrew Kakabadse

4. *Who does UK National Strategy?*

The Committee considered this matter.

5. Smaller Government: What do Ministers do?

Ordered, That Lord Norton be appointed a Specialist Adviser to assist the Committee in its inquiry into *Smaller Government: What do Ministers do?*

The Committee noted that his interests were as follows:

Professor of Government and Director of Centre for Legislative Studies, University of Hull, Director, Hull Open Public Access Ltd, and Editor, Journal of Legislative Studies

Ordered, That Rt Hon Peter Riddell be appointed a Specialist Adviser to assist the Committee in its inquiry into *Smaller Government: What do Ministers do?*

The Committee noted that his interests were as follows:

Senior Fellow, Institute for Government, Chairman, Hansard Society, and Member of the Privy Council inquiry into detainees

Ordered, That Professor Robert Hazell be appointed a Specialist Adviser to assist the Committee in its inquiry into *Smaller Government: What do Ministers do?*

The Committee noted that his interests were as follows:

Director, Constitution Unit, University College London.

5. Good Governance and Civil Service Reform

Lord Armstrong of Ilminster GCB, CVO, Lord Wilson of Dinton, GCB and Lord Turnbull of Enfield, KCB, CVO gave oral evidence.

Ian Watmore, Head, Efficiency and Reform Group, Cabinet Office, Sir Suma Chakrabarti KCB, Permanent Secretary, Ministry of Justice and Dame Helen Ghosh DCB, Permanent Secretary Home Office gave oral evidence

[Adjourned till Tuesday 8 February at 10.00 a.m.]

TUESDAY 8 FEBRUARY 2011

Members present:

Mr Bernard Jenkin, in the Chair

Paul Flynn
Robert Halfon

Greg Mulholland

1. Future Programme

The Committee considered this matter.

2. Good Governance: Use of IT

The Committee considered this matter.

Ordered, That the following written evidence relating to *Good Governance: Use of IT* be reported to the House for publication on the internet:

1

IT 51 NLAWARP

IT 52 LSE Identity Project

3. Smaller Government: Shrinking the Quango State

The Committee considered this matter.

4. Business Appointment Rules

Lord Lang of Monkton DL, Chair, Advisory Committee on Business Appointments gave oral evidence.

[Adjourned till tomorrow at 9.30 a.m.]

WEDNESDAY 9 FEBRUARY 2011

Members present:

Mr Bernard Jenkin, in the Chair

Robert Halfon

Greg Mulholland

1. Work of the Ombudsman

Ann Abraham, Parliamentary and Health Service Ombudsman, Kathryn Hudson, Deputy Ombudsman, and Bill Richardson, Deputy Chief Executive gave oral evidence.

[Adjourned till 15 February at 9.30 a.m.]

Tuesday 15 February

The Chair, Paul Flynn and Robert Halfon visited Vocalink and Facebook in connection with the Committee's inquiry into Government use of IT.

WEDNESDAY 16 FEBRUARY 2011

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois	David Heyes
Charlie Elphicke	Kelvin Hopkins
Paul Flynn	Greg Mulholland
Robert Halfon	Lindsay Roy

1. Future Programme

Resolved, That the Committee inquire in the Big Society.

2. Business Appointment Rules

The Committee considered this matter.

3. Funding of the Voluntary Sector

Nick Hurd, Minister for Civil Society and Justine Greening, Economic Secretary to the Treasury gave oral evidence.

[Adjourned till 1 March at 6.30 p.m.]

TUESDAY 1 MARCH 2011

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois	Robert Halfon
Charlie Elphicke	Kelvin Hopkins
Paul Flynn	Lindsay Roy

1. Smaller Government: What do Ministers do?

Draft Report (*Smaller Government: What do Ministers do*), proposed by the Chairman, brought up and read.

The Draft Report was agreed to: the Formal Minutes relating to the consideration of the Report are published in the Seventh Report from the Committee, HC 530.

2. Future Programme

The Committee considered this matter.

[Adjourned till 3 March at 9.30 a.m.]

TUESDAY 3 MARCH 2011

Members present:

Mr Bernard Jenkin, in the Chair

Charlie Elphicke
Paul Flynn

Robert Halfon
Kelvin Hopkins

1. Civil Service Reform and Principle of Good Governance

Rt Hon Francis Maude MP, Minister for Cabinet Office, Sire Gus O'Donnell KCB, Cabinet Secretary and Head of the Home Civil Service, and Ian Watmore, Permanent Secretary, Cabinet Office gave oral evidence.

[Adjourned till 8 March at 10.00 a.m.]

TUESDAY 8 MARCH 2011

Members present:

Mr Bernard Jenkin, in the Chair

Charlie Elphicke
Paul Flynn
Robert Halfon
David Heyes

Kelvin Hopkins
Lindsay Roy
Greg Mulholland

1. Arrangement for Meetings

The Committee discussed this matter.

2. Government Use of IT

Professor Helen Margetts, Professor of Society and the Internet and Dr Ian Brown, Senior Research Fellow, Oxford Internet Institute and Dr Edgar Whitley, Reader in Information System, London School of Economics, gave oral evidence.

Professor Nigel Shadbolt, Deputy Head (Research), School of Electronics and Computer Science, University of Southampton, and Sir Ian Magee CB, Senior Fellow, Institute for Government, gave oral evidence.

[Adjourned till 15 March at 10.00 a.m.]

TUESDAY 15 MARCH 2011

Members present:

Mr Bernard Jenkin, in the Chair

Paul Flynn

Robert Halfon

David Heyes

Kelvin Hopkins

Greg Mulholland

1. Government Use of IT

Ordered, That the following written evidence relating to *Good Governance: Use of IT* be reported to the House for publication on the internet:

IT 53 Open Rights Group

IT 54 Open Source Consortium (Supplementary)

Martin Rice, Chief Executive Officer, Erudine, David Clarke MBE, Chief Executive Officer, British Computer Society, Janet Grossman, Chair, Intellect Public Sector Council and Sureyya Cansoy, Director of Public Sector, Intellect gave oral evidence.

Adam McGreggor, Rewired State, Andy Burton, Chair, Cloud Computing Forum and Jim Killock, Open Rights Group gave oral evidence

[Adjourned till 22 March at 10.00 a.m.]

TUESDAY 22 MARCH 2011

Members present:

Mr Bernard Jenkin, in the Chair

Kelvin Hopkins

Greg Mulholland

1. Government Use of IT

Ordered, That the following written evidence relating to *Good Governance: Use of IT* be reported to the House for publication on the internet:

IT 55 David Chassels (Supplementary)

Mark Adams-Wright, Chief Information Officer, Suffolk Council, David Wilde, Chief Information Officer, Westminster Council, Martin Ferguson, Head of Policy, SOCITM gave oral evidence.

Joe Harley, Director General and Chief Information Officer, and Malcolm Whitehouse, Group Applications Director, DWP, Phil Pavitt, Director General and Chief Information Officer and Mark Holden, Director Projects and Programmes, HMRC gave oral evidence.

[Adjourned till tomorrow at 9.45 a.m.]

WEDNESDAY 23 MARCH 2011

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois
Robert Halfon
David Heyes

Kelvin Hopkins
Greg Mulholland
Lindsay Roy

1. Government Use of IT

Ordered, That the following written evidence relating to *Good Governance: Use of IT* be reported to the House for publication on the internet:

IT 56 Cabinet Office

Craig Wilson, Managing Director and Howard Hughes, Vice-President and General Manager for DWP, Hewlett Packard gave oral evidence.

[Adjourned till 30 March at 9.30 a.m.]

WEDNESDAY 30 MARCH 2011

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois

Kelvin Hopkins

Paul Flynn

Lindsay Roy

David Heyes

1. Cabinet Manual

Draft Report (*Cabinet Manual*), proposed by the Chairman, brought up and read.

The Draft Report was agreed to: the Formal Minutes relating to the consideration of the Report are published in the Eighth Report from the Committee, HC 900.

2. Appointment of the Chair of the UK Statistics Authority

Resolved, That the Committee inquire into Appointment of the Chair of the UK Statistics Authority.

3. Declaration of Interest

The Chair declared his friendship with Chairman of Fujitsu Europe as being relevant to the Committee's inquiry into Government Use of IT.

4. Government Use of IT

Rt Hon Francis Maude MP, Minister for Cabinet Office and Ian Watmore, Chief Operating Officer, Efficiency and Reform Group, Cabinet Office gave oral evidence.

[Adjourned till 5 April at 10.00 a.m.]

TUESDAY 5 APRIL 2011

Members present:

Mr Bernard Jenkin, in the Chair

Paul Flynn
Robert Halfon

Kelvin Hopkins

1. **Good Governance: the Effective Use of IT**

Ordered, That the following written evidence relating to *Good Governance: the Effective Use of IT* be reported to the House for publication on the internet:

IT 57 Intellect (Supplementary)
IT 58 Olswang
IT 59 IBM

2. **Business Appointment Rules**

Ordered, That the following written evidence relating to *Business Appointment Rules* be reported to the House for publication on the internet:

Lord Lang of Monkton DL

[Adjourned till 3 May at 10.00 a.m.]

TUESDAY 3 MAY 2011

Members present:

Mr Bernard Jenkin, in the Chair

Nick de Bois
Charlie Elphicke
Paul Flynn

Robert Halfon
Kelvin Hopkins

1. **Funding of the Voluntary Sector**

Mr Chris Blackhurst, City Editor, London Evening Standard; Mr Martin Brookes, Chief Executive, New Philanthropy Capital; Sir Sandy Crombie, Non-Executive Director, RBS Group; Mr Robert Mirsky, Partner KPMG, Founder Hedge Funds Care UK gave oral evidence.

[Adjourned till 10th May at 10.00 a.m.]

Appendix: Declaration of interests: 15 July 2010

BRENNAN, Kevin (Cardiff West)

1. Sponsorships

Name of donor: Musicians Union

Address of donor: 60-62 Clapham Road, London SW9 0JJ

Amount of donation or nature and value if donation in kind: £5,000 donation to my constituency party

Donor status: union

(Registered 26 May 2010)

Name of donor: UCATT

Address of donor: 177 Abbeville Road, London SW4 9BR

Amount of donation or nature and value if donation in kind: £2,000 donation to my constituency party

Donor status: union

(Registered 25 May 2010)

2. Gifts, benefits and hospitality (UK)

22-24 May my family and I were provided with hospitality and accommodation at the Hay Festival weekend, as guests of Sky Arts. (Registered 18 June 2009)

Name of donor: RIM (Research in Motion)

Address of donor : 200 Bath Road, Slough, SL1 3XE

Amount of donation or nature and value if donation in kind: £1,500 in sponsorship for the launch of a charity album by MP4, the parliamentary rock group of which I am a member.

Date of receipt of donation: 25 May 2010

Date of acceptance of donation: 25 May 2010

Donor status: company

(Registered 26 May 2010)

Name of donor: The Bedford

Address of donor : 77 Balham Hill, Balham, London SW12 9HD

Amount of donation or nature and value if donation in kind: £1,500 in sponsorship for the launch of a charity album by MP4, the parliamentary rock group of which I am a member.

Date of receipt of donation: 25 May 2010

Date of acceptance of donation: 25 May 2010

Donor status: company

(Registered 26 May 2010)

11. Miscellaneous

Member of Unite and Musicians Union

de BOIS, Nick (Enfield North)

1. Directorships

Name and address of company: Rapier Design Group Ltd & Subsidiaries
Nature of Business: Event Management Company & Medical Communications
Amount: £5000
Nature of work: Transition of Business to Directors following my election
Hours: 160

9. Shareholdings

Name of company: Rapier Design Group Ltd and Subsidiaries
Nature of Business: Event Management Company & Medical Communications Programmes
Shareholding is greater than 15 per cent of the issued share capital of the company

11. Miscellaneous

I receive benefits in kind from Rapier Group (Rapier Design Group Ltd and Subsidiaries).
Benefits include: Expenses for travel, Medical cover and Life Assurance cover.

DUGHER, Michael (Barnsley East)

11. Miscellaneous

Member of Unite and Unison

12. Employment of family members

I employ my wife, Joanna Dugher, as Senior Secretary.

ELPHICKE, Charlie (Dover)

4. Sponsorships

Name of donor: Mr J H Winter
Address of donor: The Hop House, Kennel Lane, Frensham, Farnham, Surrey, GU10 3AS
Amount of donation or nature and value if donation in kind: £6000 (£2000 (10/2/10), £2000 (22/3/10), £2000 (28/5/10). This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.
Donor status: individual

Name of donor: George Hammond plc
Address of donor: 37 St Margarets Street, Canterbury, Kent, CT1 2TU

Amount of donation or nature and value if donation in kind: £2000. This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.

Donor status:Plc

Name of donor: Mr C N Lewis

Address of donor: 410 8 Dean Ryle Street, London, SW1P 4DA

Amount of donation or nature and value if donation in kind: £2000. This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.

Donor status: individual

Name of donor: Mr M HD McAlpine

Address of donor: Stillpoint, Granville Road, St Margarets Bay, Dover, Kent, CT15 6DR

Amount of donation or nature and value if donation in kind: £2000. This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.

Donor status: individual

Name of donor: Mr K E Wills

Address of donor: Red Court, Joss Gap Road, Broadstairs, Kent, CT10 3PG

Amount of donation or nature and value if donation in kind: £1500. This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.

Donor status: individual

FLYNN, Paul (Newport West)

2. Remunerated employment, office, profession etc

Payments from ComRes for taking part in surveys. Address: 4 Millbank, London SW1P 3JA.
All monies given to charity.

October 2009, £50. Hours: 1 hr (*Registered 24 March 2010*)

November 2009, £75. Hours: 1 hr (*Registered 24 March 2010*)

January 2010, £75. Hours: 1 hr (*Registered 24 March 2010*)

FLYNN, Paul (Newport West)

I employ my wife, Lynne Samantha Flynn, as Senior Secretary.

HALFON, Robert (Harlow)

2. Remunerated employment, office, profession etc

Strategic advice to Pepper Media Ltd; strategic consultants, 25 Burnaby St, London SW10 0PR.

3. Clients

Of Pepper Media Ltd:
National House Building Council.

4. Sponsorships

(a) Donations to my constituency party or association, which have been or will be reported by my party to the Electoral Commission:

Name of donor: Mr Gerald A Davidson
Address of donor: private
Amount of donation or nature and value if donation in kind: £2,000
Donor status: individual
(Registered 3 June 2010)

Name of donor: Mr Simon Waxley
Address of donor: private
Amount of donation or nature and value if donation in kind: £2,000
Donor status: individual
(Registered 3 June 2010)

Name of donor: Mr Chris Lewis
Address of donor: private
Amount of donation or nature and value if donation in kind: £2,000
Donor status: individual
(Registered 3 June 2010)

Name of donor: Caledonia Investments PLC
Address of donor: Cayzer House, 30 Buckingham Gate, London SW1E 6NN
Amount of donation or nature and value if donation in kind: £5,000
Donor status: company
(Registered 3 June 2010)

Name of donor: Mr Edward Lee
Address of donor: private
Amount of donation or nature and value if donation in kind: £1,800
Donor status: individual
(Registered 3 June 2010)

Name of donor: Mr Poju Zabłudowicz
Address of donor: private
Amount of donation or nature and value if donation in kind: £2,500
Donor status: individual
(Registered 3 June 2010)

Name of donor: Citylink Group Ltd
Address of donor: Hill House, 1 Little New Street, London EC4A 3TR
Amount of donation or nature and value if donation in kind: £2,500
Donor status: company

(Registered 3 June 2010)

Name of donor: Mr Peter Hambro

Address of donor: private

Amount of donation or nature and value if donation in kind: £4,975

Donor status: individual

(Registered 3 June 2010)

Name of donor: Auckland Shipping Ltd

Address of donor: 11 Manchester Square

Amount of donation or nature and value if donation in kind: £2,000

Donor status: company

(Registered 3 June 2010)

Name of donor: Caledonia Group Services Ltd

Address of donor: Cayzer House, 30 Buckingham Gate, London SW1E 6NN

Amount of donation or nature and value if donation in kind: £5,000

Donor status: company

(Registered 3 June 2010)

Name of donor: Mr P F Barbour

Address of donor: private

Amount of donation or nature and value if donation in kind: 2 donations; total £2,000

Donor status: individual

(Registered 3 June 2010)

Name of donor: Sussex Research Ltd

Address of donor: Brookfield House, Ivinghoe, Leighton Buzzard, Beds, LU7 9ES

Amount of donation or nature and value if donation in kind: £2,500

Donor status: company

(Registered 3 June 2010)

8. Land and Property

Flat in London, share with mother and two brothers.

11. Miscellaneous

Parish Councillor

President local St Johns Ambulance

Co-opted Trustee - Employability

Member of Prospect Trade union

JENKIN, Hon. Bernard (Harwich and North Essex)

4. Sponsorships

Name of donor: Henry J Jenkins

Address of donor: private

Amount of donation or nature and value if donation in kind: £3,000. This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.

Donor status: individual

(Registered 9 April 2010)

Name of donor: Britt Shaw

Address of donor: private

Amount of donation or nature and value if donation in kind: £1,700. This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.

Donor status: individual

(Registered 9 April 2010)

Name of donor: Peter Hall

Address of donor: private

Amount of donation or nature and value if donation in kind: £2,000. This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.

Donor status: individual

(Registered 9 April 2010)

Name of donor: George Braithwaite

Address of donor: Main Road, Wormingford, Essex, CO6 3AX

Amount of donation or nature and value if donation in kind: £2000. This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.

Donor status: individual

Name of donor: Clive Harrison

Address of donor: Fishers, Malting Green Road, Layer-de-la-Haye, Essex, CO2 0JJ

Amount of donation or nature and value if donation in kind: £1525. This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.

Donor status: individual

Name of donor: John Moynihan

Address of donor: 41 Chelsea Square, London, SW3 6LH

Amount of donation or nature and value if donation in kind: £1500. This money was given to the constituency association, which has reported this to the Electoral Commission, or will do so in its next quarterly report.

Donor status: individual

5. Gifts, benefits and hospitality (UK)

Name of donor: Lord Jenkin of Roding

Address of donor: private

Amount of donation or nature and value if donation in kind: I received £45,000 from my father

for the repayment of money to the Department of Resources following the inquiry by Sir Thomas Legg, and to cover associated legal expenses.

Date of receipt of donation: 1 February 2010

Date of acceptance of donation: 1 February 2010

Donor status: individual

(Registered 6 April 2010)

8. Land and Property

Rental income from lodgers at my main home in London.

11. Miscellaneous

I arranged and hosted an event at St Paul's Cathedral in aid of charity on 19 March 2009, for which I obtained sponsorship of more than £1,000 from the following:

Finmeccanica UK Ltd

Saladin Security

Tesco plc

As a result of the event, identifiable donations of more than £1,000 were made to charity by:

Mr and Mrs N Hawkins of Cobham, Surrey

The Lisbet Rausing and Peter Baldwin Trust

The CHEAR Foundation

Mr C Vandrevala of London

In addition, St Paul's Cathedral charged a concessionary rate, to reflect their support for the charity. (I am a member of the Council of St Paul's Cathedral.) *(Registered 7 April 2009)*

Trustee of the Parliament Choir

Vice President of Combat Stress

WALKER, Charles (Broxbourne)

4. Sponsorships

Name of donor: Broxbourne Conservative Association

Address of donor: 76 High Street, Hoddesdon, Herts EN11 8ET.

Amount of donation or nature and value if donation in kind: £6,000 raised at a fundraising dinner. No individual donations were over £1,500. This donation will be reported to the Electoral Commission.

Donor status: constituency association

(Registered 17 June 2010)

11. Miscellaneous

Member of Amicus and Unite

Declaration of Specialist Adviser interests: 23 November 2010

Jerry Fishenden

- Director, Centre for Technology Policy Research (CTPR Ltd)
- Director, VoeTek Ltd
- Visiting Senior Fellow at the London School of Economics (honorary position)
- Non-Executive Director of Phoenix Arts (honorary position)
- Charitable Trustee of Leicester Arts Limited (honorary position)
- Monthly column in CIO magazine
- Doctoral Researcher at the IOCT, DMU (part-time basis)
- Member of the Advisory Council of the Open Rights Group (honorary position)

Dr Catherine Haddon

My sole place of employment is as a Research Fellow at the Institute for Government, an independent charity with cross-party and Whitehall governance working to increase government effectiveness. <http://www.instituteforgovernment.org.uk/content/1/about-us>
Since 2003 I have had an association with the Mile End Group, a not-for-profit organisation generating seminars and lectures on various aspects of politics and government.

I have an informal affiliation with the British Academy in the development of their 'Forum' seminar programme.

I have no other interests or affiliations relating to the work of the Committee.

Jon Davis

I am employed by Queen Mary, currently on a four-year contract. One of my responsibilities is as Executive Director of the Mile End Group (to Peter Hennessy's Director). It has been sponsored since 2004 by first EDS and, since EDS's takeover by Hewlett Packard in 2008, by HP at £104,500 per year. I have also begun some research into the history of Docklands with Canary Wharf Group and have received £1,000.