



House of Commons  
Treasury Sub-Committee

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# **Formal Minutes**

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**Session 2008–09**

# Proceedings of the Sub-Committee

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Wednesday 14 January 2009

Members present

Mr Michael Fallon, in the Chair

Nick Ainger

Mr Graham Brady

Sally Keeble

Mr Andrew Love

John McFall

John Mann

John Thurso

Mr Mark Todd

Sir Peter Viggers

## **1. Administration and expenditure of the Chancellors departments, 2007–08**

Draft Report (*Administration and expenditure of the Chancellors departments, 2007–08*), proposed by the Chairman, brought up and read.

*Ordered*, That the draft Report be read a second time, paragraph by paragraph.

Paragraphs 1 to 30 read and agreed to.

Paragraph 31 read, amended and agreed to.

Paragraph 32 to 40 read and agreed to.

Paragraph 41 read, amended and agreed to.

Paragraphs 42 to 48 read and agreed to.

Paragraph 49 read, amended and agreed to.

Paragraph 50 to 54 read and agreed to.

Paragraph 55 read, amended and agreed to.

Paragraphs 56 to 91 read and agreed to.

Paragraph 92 read, amended and agreed to.

Paragraph 93 to 106 read and agreed to.

Paragraph 107 read, amended and agreed to.

Paragraphs 108 to 116 read and agreed to.

Paragraph 117 read, amended and agreed to.

Paragraph 118 to 138 read and agreed to.

Paragraph 139 read, amended and agreed to.

Paragraphs 140 to 154 read and agreed to.

Summary read, amended and agreed to.

*Resolved*, That the Report, as amended, be the First Report of the Sub-Committee to the Committee.

*Ordered*, That the Chairman make the Report to the Committee.

[Adjourned to a day and time to be fixed by the Chairman.]

*Wednesday 6 May 2009*

*The Chairman, Nick Ainger, Mr Graham Brady, Mr Colin Breed, Sally Keeble, Mr Andrew Love, and Sir Peter Viggers, visited the Debt Management Office in connection with the Committee's inquiry into Administration and expenditure of the Chancellor's departments 2008–09.*

**Wednesday 13 May 2009**

Members present

Mr Michael Fallon, in the Chair

Nick Ainger

Mr Graham Brady

Sally Keeble

Mr Andrew Love

John McFall

Mr George Mudie

John Thurso

Mr Mark Todd

Sir Peter Viggers

**1. Evaluating the Efficiency Programme**

*Ordered,* That the following written evidence relating to Evaluating the Efficiency Programme be reported to the House for publication on the internet: Chartered Institute of Taxation (CIOT) and the Low Incomes Tax Reform Group (LITRG), Intellect, Institute of Chartered Accountants in England and Wales (ICAEW), Public and Commercial Services Union (PCS), HM Treasury.

Peter Lockhart, Senior National Officer, PCS , Dr Martin Read, co-author of the Operational Efficiency Programme final report, John Hawksworth, Head of Macroeconomics, and Jon Sibson, Government and Public Sector Practice, PricewaterhouseCoopers, and Dr Jennifer Law, Principal Lecturer, Faculty of Humanities and Social Sciences, University of Glamorgan, gave oral evidence.

[Adjourned to Wednesday 3 June at 2.15 pm.]

**Wednesday 3 June 2009**

Members present

Mr Michael Fallon, in the Chair

Nick Ainger

Mr Graham Brady

Mr Colin Breed

Sally Keeble

Mr Andrew Love

John McFall

John Thurso

Mr Mark Todd

Sir Peter Viggers

**1. Evaluating the Efficiency Programme**

Mr Andrew Hudson, Managing Director, Public Services and Growth, HM Treasury, Ms Louise Tulett, Finance Director, Treasury Group, and Mr Nigel Smith, Chief Executive, Office of Government Commerce, gave oral evidence;

Ms Leslie Strathie, Chief Executive, Mr Simon Bowles, Chief Finance Officer, and Mr John Keelty, Director Departmental Transformation Programme, HM Revenue and Customs, gave oral evidence.

[Adjourned to Thursday 9 July at 9.45 am.]

**Thursday 9 July 2009**

Members present

Mr Michael Fallon, in the Chair

Mr Graham Brady

Mr Colin Breed

Sally Keeble

John McFall

John Mann

John Thurso

Mr Mark Todd

Sir Peter Viggers

**1. Evaluating the Efficiency Programme**

Rt Hon Stephen Timms MP, Financial Secretary to the Treasury, Sarah McCarthy-Fry MP, Exchequer Secretary to the Treasury, and Mr Andrew Hudson, Managing Director, Public Services and Growth, HM Treasury, gave oral evidence.

[Adjourned to Tuesday 21 July at 9.30 am.]

**Tuesday 21 July 2009**

Members present:

Mr Michael Fallon, in the Chair

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|-----------------|-------------------|
| Nick Ainger     | John Mann         |
| Mr Graham Brady | Mr James Plaskitt |
| Mr Colin Breed  | John Thurso       |
| Jim Cousins     | Mr Mark Todd      |
| Ms Sally Keeble | Mr Andrew Tyrie   |
| John McFall     | Sir Peter Viggers |

**1. Evaluating the Efficiency Programme**

Draft Report (*Evaluating the Efficiency Programme*), proposed by the Chairman, brought up and read.

*Ordered*, That the draft Report be read a second time, paragraph by paragraph.

Paragraphs 1 to 79 read and agreed to.

Summary read and agreed to.

*Resolved*, That the Report be the Second Report of the Sub-Committee to the Committee.

*Ordered*, That the Chairman make the Report to the Committee.

[Adjourned to a day and time to be fixed by the Chairman.]

**Wednesday 21 October 2009**

Members present

Mr Michael Fallon, in the Chair

Nick Ainger

Mr Graham Brady

Mr Colin Breed

Mr Jim Cousins

Sally Keeble

Mr Andrew Love

John McFall

John Thurso

Mr Mark Todd

Mr Andrew Tyrie

Sir Peter Viggers

**1. Administration and Expenditure of the Chancellor's Departments 2008-09**

Mr Robert Stheeman, Chief Executive, Ms Jo Whelan, Deputy Chief Executive, and Mr Jim Juffs, Chief Operating Officer, Debt Management Office, gave oral evidence.

Ms Jane Platt, Chief Executive, Director of Savings, and Mr Steve Owen, Director of Channel Management, National Savings and Investments, gave oral evidence.

Mr Andrew Stafford, Chief Executive, and Mr Andrew Lawrence, Finance Director, Royal Mint, gave oral evidence.

[Adjourned to Wednesday 28 October at 2.15 pm.]

**Wednesday 28 October 2009**

Members present

Mr Michael Fallon, in the Chair

Nick Ainger

Mr Colin Breed

Sally Keeble

John McFall

John Thurso

Mr Mark Todd

Mr Andrew Tyrie

**1. Administration and Expenditure of the Chancellor's Departments 2008-09**

Ms Lesley Strathie, Permanent Secretary and Chief Executive, Mr Simon Bowles, Chief Finance Officer, and Mr Richard Summersgill, Director Benefits and Credits, HM Revenue and Customs, gave evidence.

[Adjourned to Wednesday 11 November at 4.15 pm.]

**Wednesday 11 November 2009**

Members present

Mr Michael Fallon, in the Chair

Nick Ainger

Mr Colin Breed

Jim Cousins

Sally Keeble

John McFall

Mr Andrew Love

John McFall

Mr James Plaskitt

John Thurso

Mr Mark Todd

Sir Peter Viggers

**1. Administration and Expenditure of the Chancellor's Departments 2008-09**

Mr Nicholas Macpherson, Permanent Secretary and Ms Louise Tulett, Group Director of Finance and Procurement, HM Treasury, gave evidence.

[Adjourned to Tuesday 8 December at 9.00am.]